



SOLID WASTE MANAGEMENT DEPARTMENT FY2016 Budget Presentation



Harry J. Hayes
Director

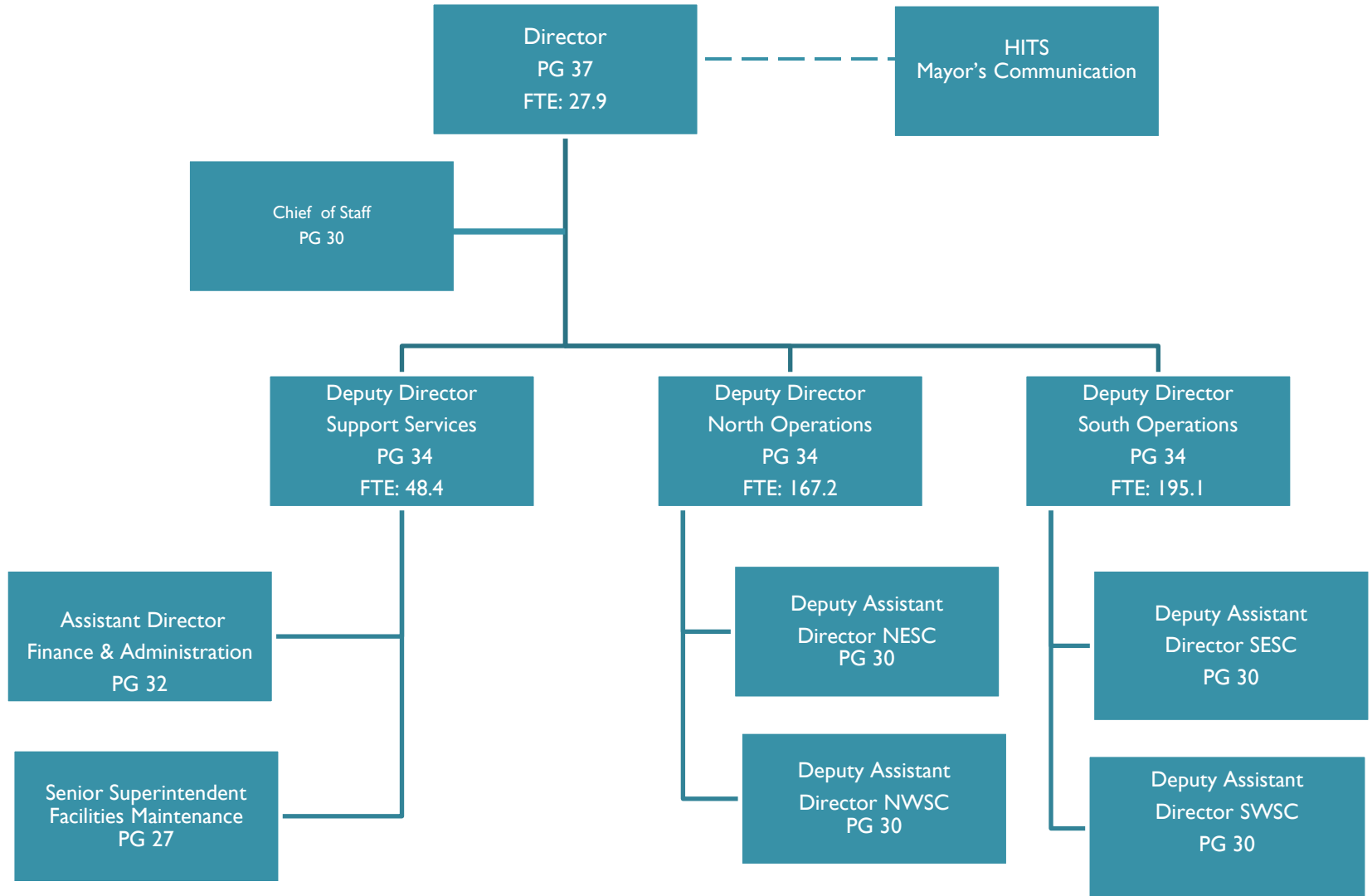
May 26, 2015



Annis D. Parker
Mayor



Department Org. Chart



Department FY15 Accomplishments

- Completed city-wide expansion of the Single Stream Recycling Program.
- Completed renovation of the Sunbeam Neighborhood Depository & Recycling Center.
- Concrete Recycling partnership with Cherry Demolition.
- Textile/Fabric recycling partnership with American Textile Recycling Services (ATRS).





Budget Summary – All Funds

	Revenue FY15 Budget	Revenue FY16 Proposed	+/- \$/%	Expenditure FY15 Budget	Expenditure FY16 Proposed	+/- \$/%	Fund Balance FY15 Budget	Fund Balance FY16 Proposed
General Fund 1000	\$4,876,300	\$5,187,300	\$311,000 7%	\$74,792,133	\$76,657,664	\$1,865,531 3%		
Recycling Expansion Fund 2305	\$2,037,375	\$2,576,540	\$539,165 27%	\$3,176,436	\$3,364,720	\$188,284 6%	\$1,365,936	\$91,486
Total	\$6,913,675	\$7,763,840		\$77,968,569	\$80,022,384			



SWMD PROPOSED FY16 EXPENDITURES GENERAL FUND



Mayor Annise D. Parker

Department
\$76,657,664

FTE: 452.6

Administration
FTE: 60.3

\$27,183,250

- Director's Office
- Admin Support
- Contracts & Sponsorships
- Utilities
- Debt Service
- CIP Management
- Grants & Environment
- Transfer Station Asset Management

PERSONNEL \$ 5,865,141
SUPPLIES \$ 81,147
SERVICES \$19,742,584
DEBT SRV/ \$ 1,494,378
TRANSFERS

North Operations
FTE: 180.6

\$12,054,860

- Northeast Residential Collection
- Northeast Bulk Waste & Wood Waste
- Northeast Yard Waste
- Northeast Administration
- Dead Animals, Roll-off Ops
- Northwest Residential Collection
- Northwest Single-Stream Recycling
- Northwest Yard Waste
- Northwest Administration

PERSONNEL \$11,921,634
SUPPLIES \$ 114,576
SERVICES \$ 18,650

South Operations
FTE: 194.8

\$13,049,788

- Southeast Residential Collection
- Southeast Bulk Waste & Wood Waste
- Southeast Yard Waste
- Southeast Administration
- Southwest Residential Collection
- Southwest Bulk Trash & Wood Waste
- Southwest Yard Waste
- Southwest Dual Stream & Single Recycling
- Southwest Recycling Centers (WP,ESC, NESC)
- Southwest Administration
- Depositories, Recycling Centers,

PERSONNEL \$12,838,693

SUPPLIES \$ 163,929

SERVICES \$ 47,166

Maintenance
FTE:16.9

\$24,369,766

- Fleet Inter-fund
- Spill Response
- Grounds & Facility Upkeep
- Fuel

PERSONNEL \$ 1,144,499
SUPPLIES \$ 5,940,993
SERVICES \$ 17,284,274



SWMD PROPOSED FY16 EXPENDITURES RECYCLING FUND



Mayor Annise D. Parker

Department \$3,364,720

FTE: 2.0

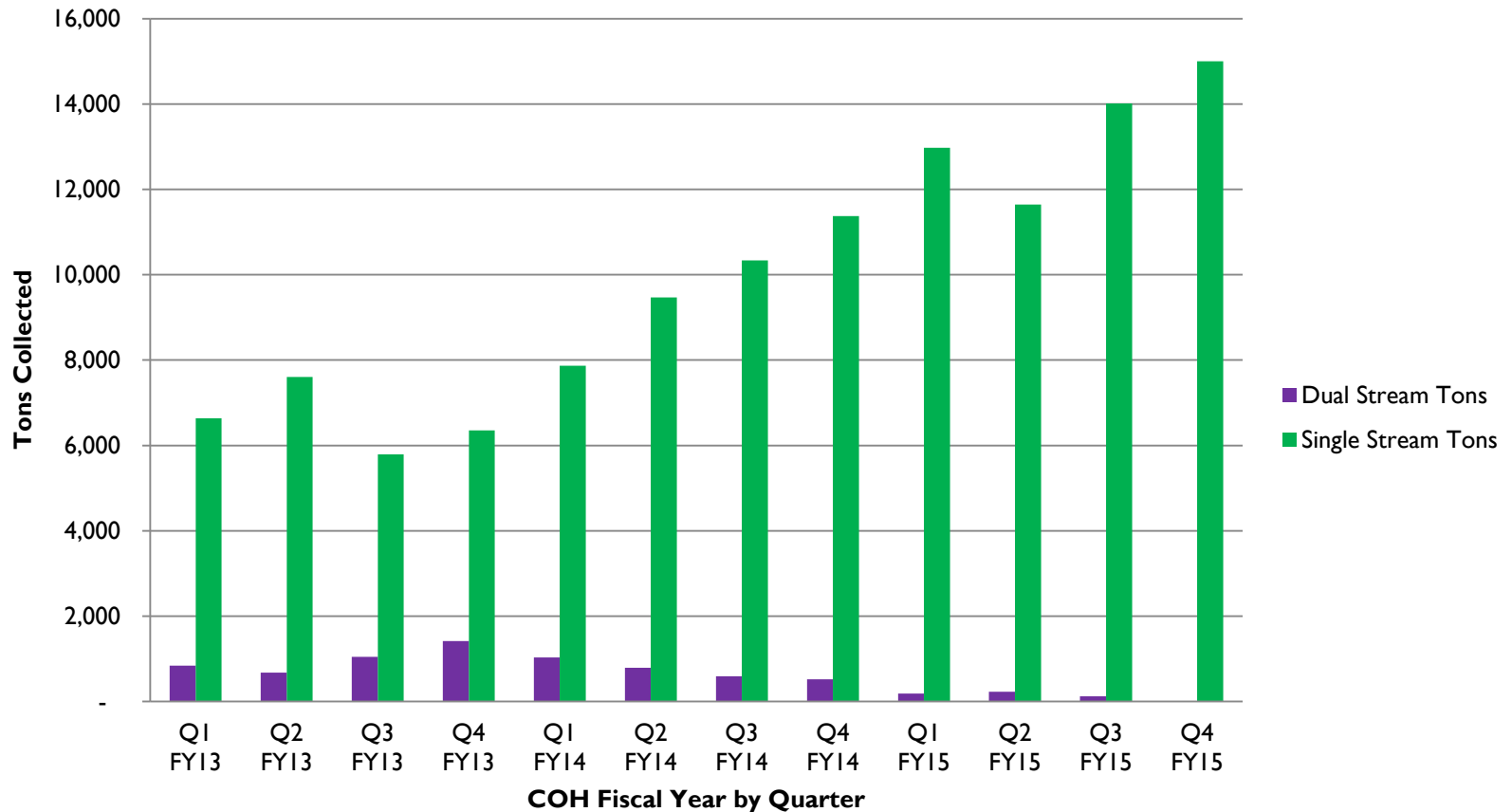
- Education
- Personnel
- Printing Services
- Mail Services
- Equipment Debt Service

PERSONNEL	\$	164,102
SUPPLIES	\$	7,600
SERVICES	\$	421,414
DEBT SRV	\$	2,771,604



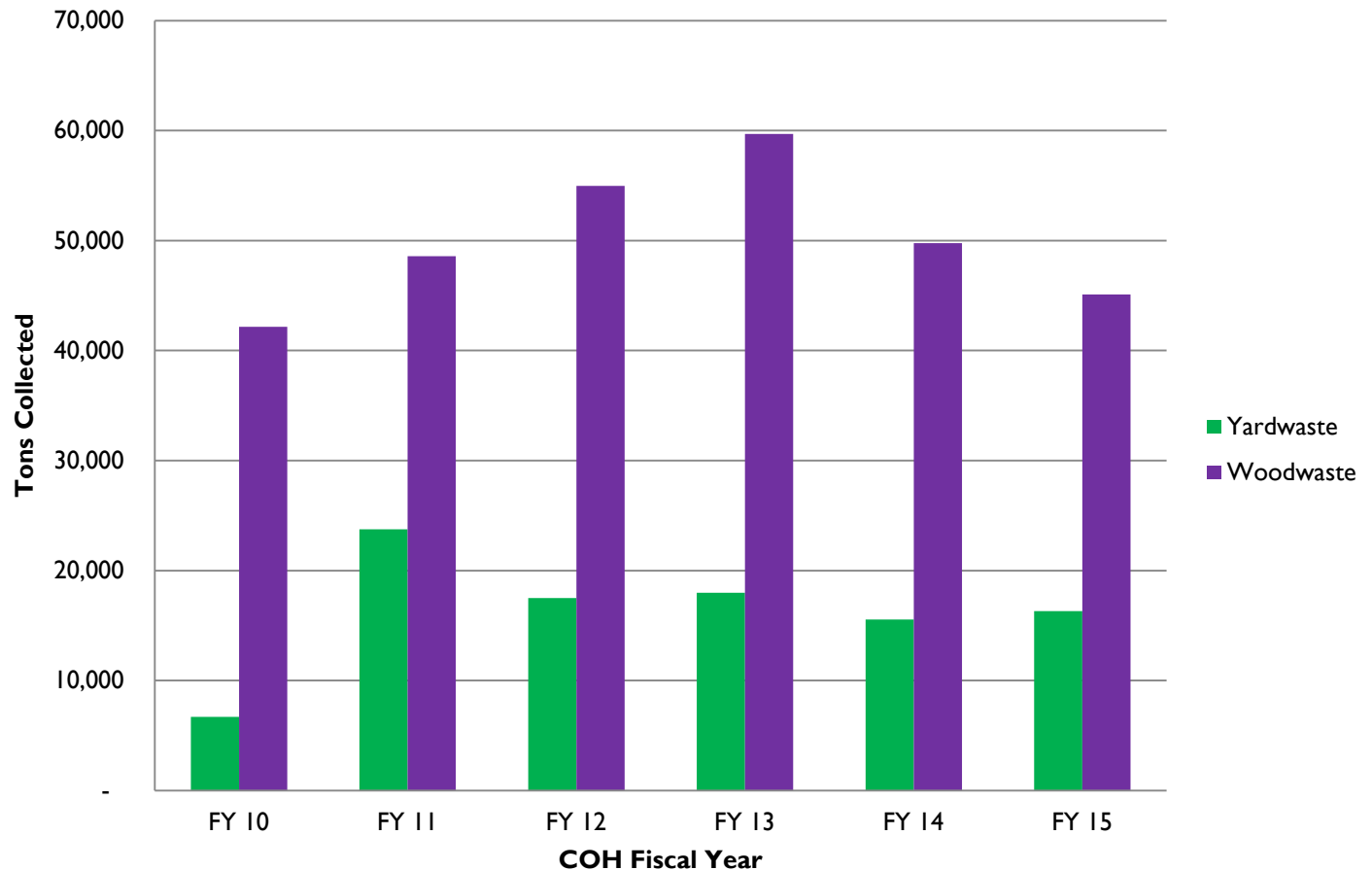
Recycling Collections in Tons

Residential Curbside Recycling, Dual and Single Stream Tons Collected by Quarter (FY13 - FY15)



Recycling Collections in Tons

Yardwaste and Woodwaste Tons FY10-FY14





FY16 Department Initiatives

- 1) Complete Long Range Waste Diversion & Solid Waste Plan.
- 2) Explore partnerships with major generators for voluntary diversion programs.
- 3) General update to Chapter 39 of the Code of Ordinances.
- 4) Modify performance metrics to increase route productivity.



FY2016 - Revenue Highlights

	FY2015 Estimate	FY2016 Budget	% inc/(dec)
Dumpster Permits	\$ 2,600,000	\$ 2,684,000	3%
Extra Container Capacity	\$ 1,542,000	\$ 1,542,000	0%
Non-Residential Garbage	\$ 570,000	\$ 588,000	3%
Admin-Fee Dumpster	\$ 347,000	\$ 347,000	0%
Judgments & Claims	\$ 15,000	\$ 15,000	0%
Miscellaneous Revenue	\$ 11,300	\$ 11,300	0%
TOTAL	\$ 5,085,300	\$ 5,187,300	3%

Total Expenditures by Fund

Fund	Expenditure FY14 Actual	Expenditure FY15 Budget	Expenditure FY15 Estimate	Expenditure FY16 Proposed	+/- \$/% FY15 vs. FY16	FTEs FY15 Budget	FTEs FY16 Prop.
General Fund 1000	\$73,556,426	\$74,792,133	\$74,792,133	\$76,657,664	\$1,865,531 3%	438.6	452.6
Recycling Expansion Fund 2305	\$1,037,676	\$3,176,346	\$3,176,346	\$3,364,720	\$188,284 6%	2.0	2.0
Total	\$74,594,102	\$77,968,569	\$77,968,569	\$80,022,384			



FY2016 - Expenditure Highlights

- Department operating costs are flat.

General Fund

FY2015 Estimate	\$74,792,133
Interfund Vehicle Services	948,537
Municipal Pension	469,285
Workers Compensation Claims	114,100
Debt Services	(382,856)
Health Benefits Adjustment	(114,483)
Refuse Disposal	437,828
Other	393,120
Incremental	1,865,531
FY2016 Budget	\$76,657,664

Recycling Special Revenue Fund

FY2015 Estimate	\$3,176,436
Interfund Vehicle Services	310,672
Fuel	(126,000)
Other	4,612
Incremental	189,284
FY2016 Budget	\$3,365,720

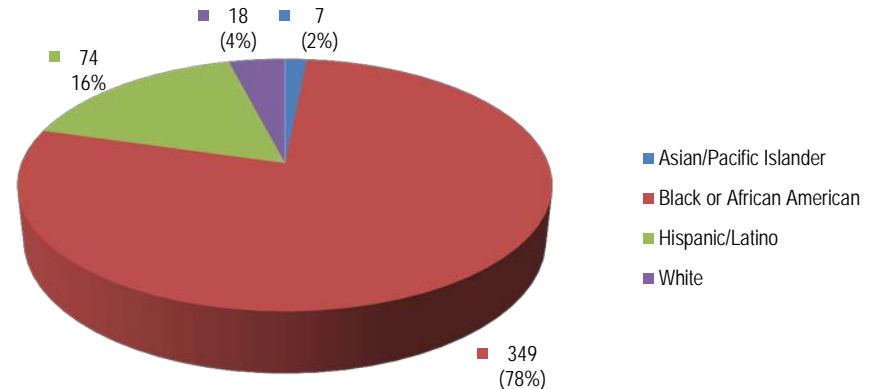




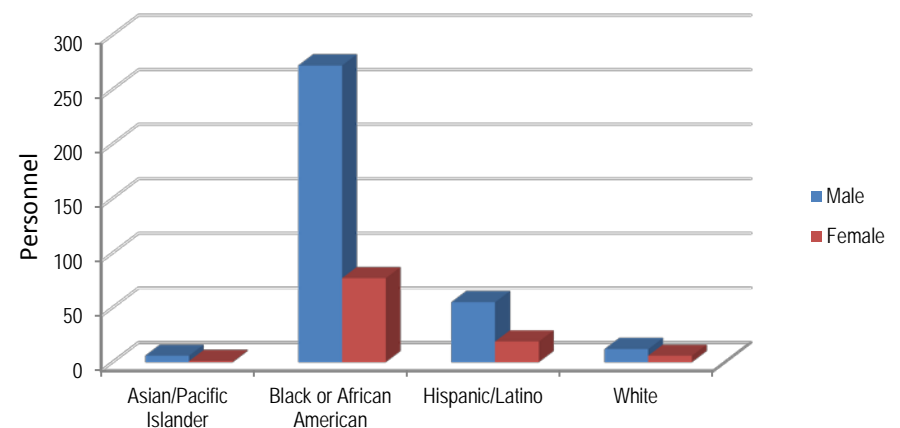
Demographic Data

- The department is comprised of:
 - 78% African American
 - 16% Hispanic/Latino
 - 4% White
 - 2% Asian/Pacific Islander
- 77% of the department is male; 23% female

SWM Demographic data by ethnicity



SWM Demographic data by gender & ethnicity



FY16 Performance Measures

General Fund

People and Technology Measures	Priorities	FY14 Actual	FY15 Budget	FY15 Estimate	FY16 Budget
Residential Units Serviced	Q	377,610	382,408	382,408	386,232
Solid Waste Recycling Rate	F,Q	30%	30%	30%	30%
Tons Collected	F,Q	628,978	602,053	629,528	623,166

Financial Measures	Priorities	FY14 Actual	FY15 Budget	FY15 Estimate	FY16 Budget
Expenditure Budget vs. Actual Utilization	F	102%	98%	100%	98%
Revenues Budget vs. Actual Utilization	F	104%	100%	104%	100%

QUESTIONS?



Appendix

General Fund (1000) – Other (composition)

Personnel Services

Salary Base Pay	326,361
Termination Pay	171,500
Overtime Pay	(32,619)

Supplies

Fuel	(28,221)
Clothing	(17,200)
Technical & Scientific Equipment	(3,000)

Other Services and Charges

Land and Ground Maintenance	(23,680)
Building Maintenance Services	(18,605)
Interfund HR Client Services	8,220
Other	10,364
TOTAL	393,120

Appendix

Recycling Expansion Program (2305) – Other (composition)

Personnel Services

Salary Base Pay	685
Pension	2,379

Other Services and Charges

GIS Revolving Fund Services	(421)
Interfund HR Client Services	26
IT Application Services	800
Other	800

TOTAL	4,269
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